

TOP SECRET

**INSPECTOR GENERAL'S SURVEY
OF THE
COVERT ACTION STAFF'S
OPERATIONAL AREA
JULY 1962**

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TS No. 185201

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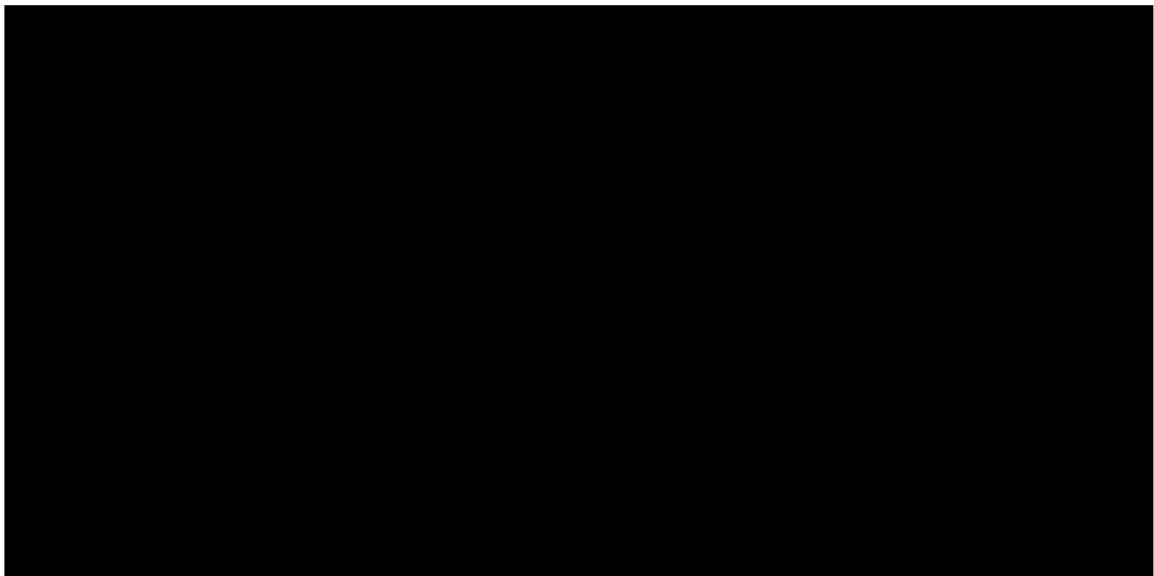
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SECTION I

SCOPE AND PURPOSE

1. The purpose of this survey is to review the functions, organization, and operations of the component known as the [REDACTED] until 30 March 1962.

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[REDACTED]

covered in an earlier inspection in 1961. The organizational chart of the CA Staff as it exists today is shown on the facing page.

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[REDACTED] review. This is, in effect, a review of individual branches and programs rather than a single Agency component.

2. During the course of the survey we interviewed all of the principal officers in the operating branches, in the major projects, and in the overseas station [REDACTED]

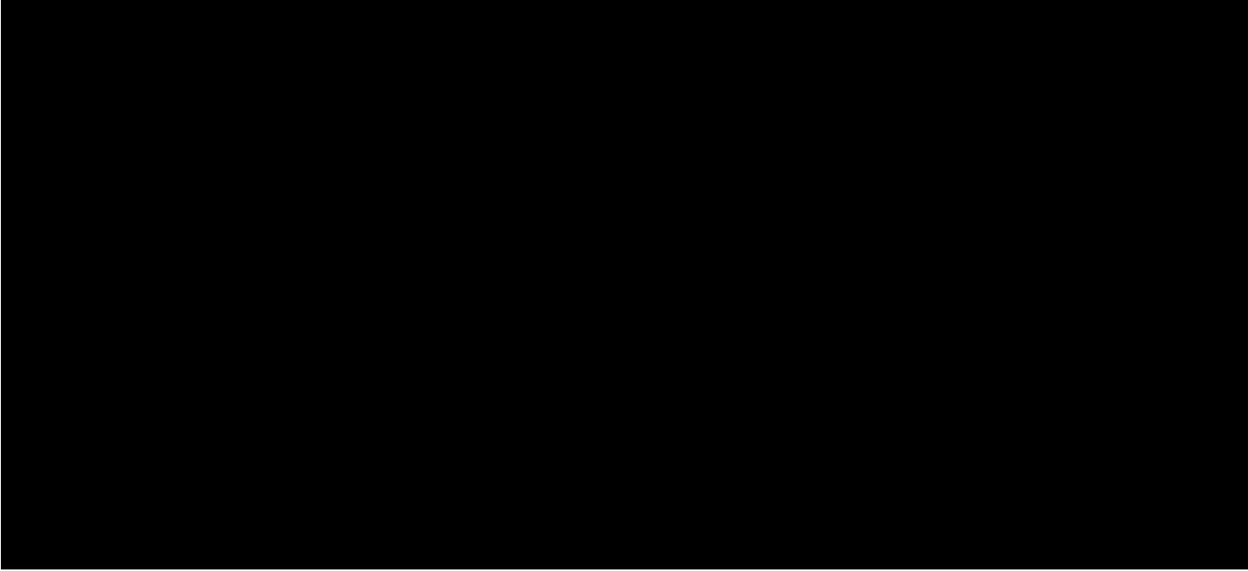
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[REDACTED]

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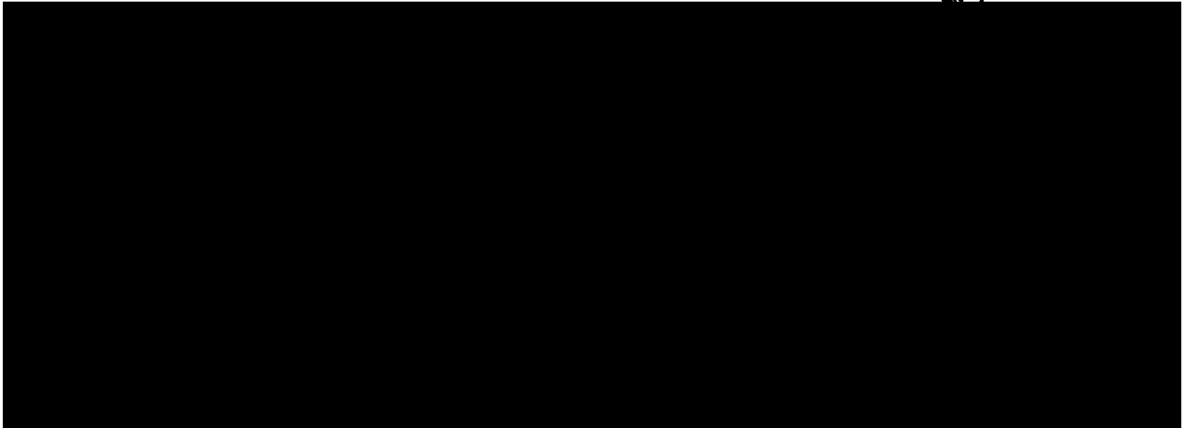
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3. Administrative problems which were noted in operational programs have been discussed in conjunction with the programs themselves, but this survey does not deal in detail with the

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4. Within the scope of the survey, as outlined above, it is the objective of this report to assess broadly the major activities and suggest improvements wherever this is possible. We have

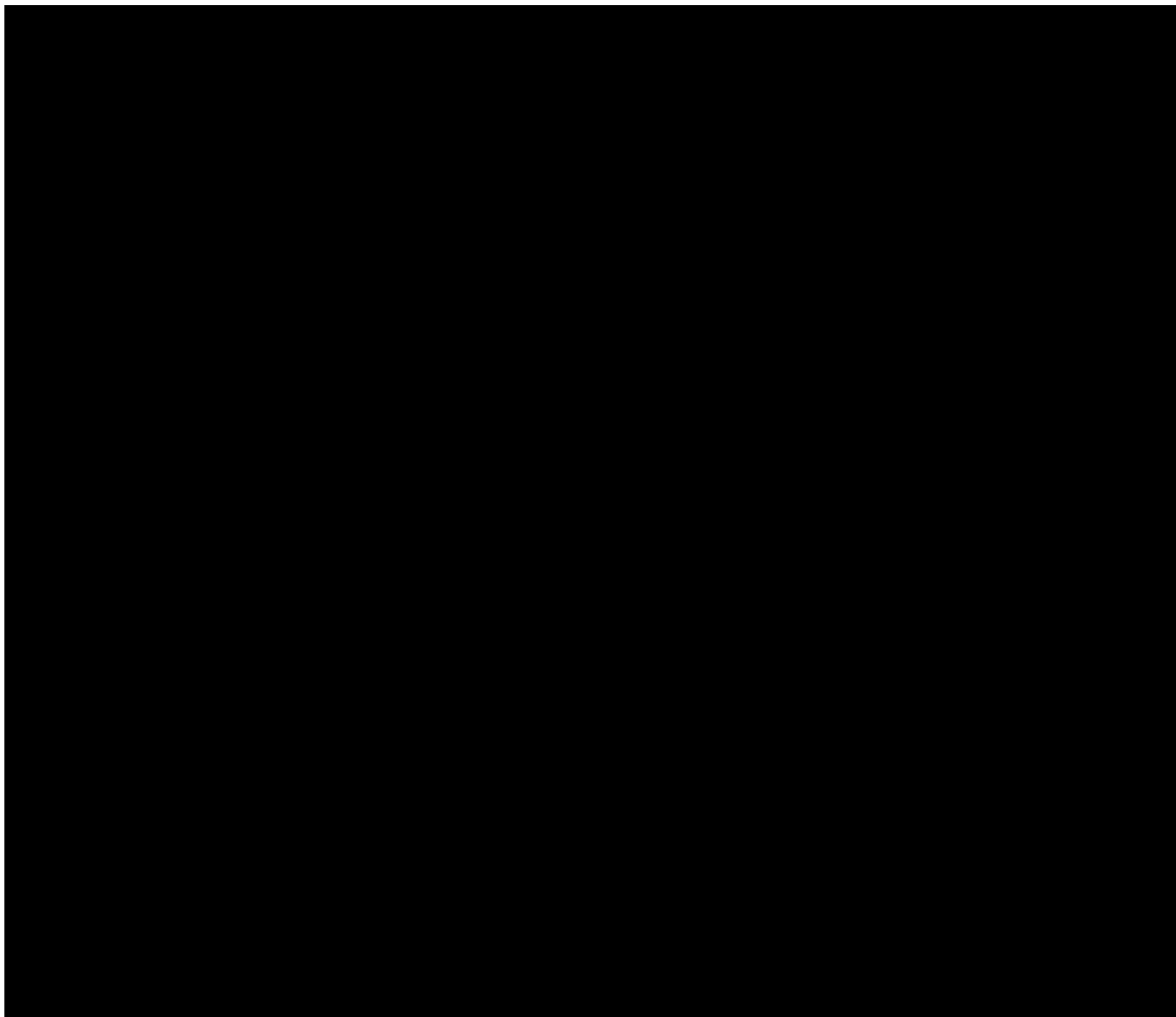
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attempted to avoid recommending official action in cases where
this would be questionable in terms of the prerogatives of
non-Agency corporate management, although we have noted

25X10 difficulties which exist in such areas.



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accomplishments. It is unavoidable that this report should concentrate on the areas where we believe additional strength is needed, but this should in no way detract from the positive accomplishments which have been achieved.

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B. Evaluation System

11. In the inspection last year of the CA Staff, which did not include the [REDACTED] we discussed at length the need within the Clandestine Services for an evaluation system to keep the DD/P informed of the effectiveness of the covert action programs. Within the merged CA Staff there is a recognition of this need, and an Evaluations Branch has been established under the Staff Deputy to conduct these over-all program reviews. This is a proper function for the CA Staff, but some of the projects which are most in need of evaluation are those of the CA Staff. This is not a reflection upon the projects themselves, but rather a recognition of their complexity, increasing costs, and the non-Agency interests involved. Neither is it a reflection upon the ability of the officers in the CA Staff, but the people responsible for the projects have fought their problems for so long that it would hardly be reasonable to expect them to be objective evaluators. [REDACTED]

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12. In order to be certain that the more valuable CA projects continue to grow, it is essential that the marginal projects be identified and cut back or eliminated. This could not be done entirely through inspections by this staff, but

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must be a function of command in the Clandestine Services in the day-to-day administration of its operations. Further, an operating component should not evaluate its own projects. For these reasons we propose that the DD/P should establish, within the Clandestine Services, an evaluations system which is capable of making policy recommendations on the projects managed by the CA Staff. The evaluations should include visits to the project facilities, since briefings alone do not convey the real scope of their activities. The CA Staff should continue to develop and review the Agency's broad CA program.

It is recommended that:

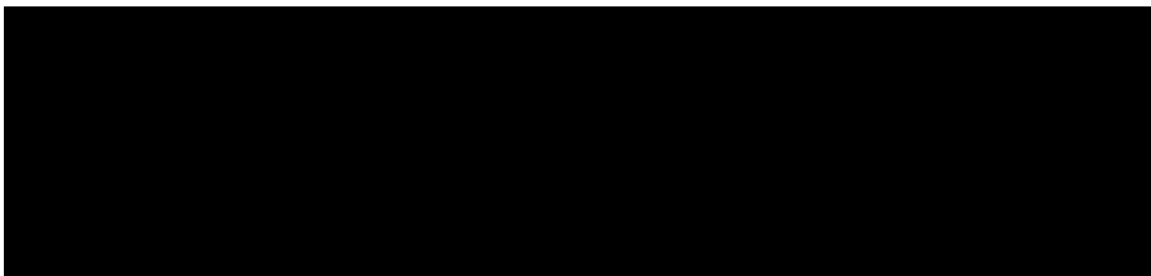
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The Deputy Director (Plans) establish within the Clandestine Services, external to the CA Staff, an evaluations system to systematically review covert action projects managed by the CA Staff.

C. Audit of CA Staff Projects

13. All projects which come within the scope of this survey are subject to annual audit under the Agency audit program. The program is current.

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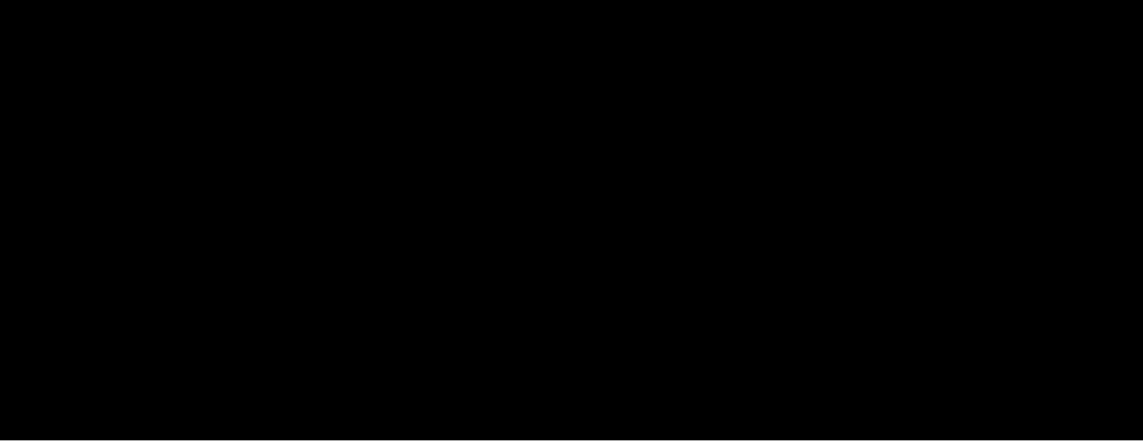
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17. No major problems have been identified as a result of audits during the past year. Matters requiring attention have, for the most part, pertained to procedural or internal control aspects of the projects and have received or are receiving attention from responsible officials and follow-up by the Audit Staff. The audit program is believed to be adequate and effective for the protection of Agency intent.

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